SPEAKER

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PRESENTATION

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CASE BRIEFER

WEB REPORT

EVALUATION FORM

Building More Resilient, Inclusive, and Competitive Philippine Cities as Drivers of Growth

How was the enabling environment created?

Establish the ENABLING FACTORS

DEMAND-DRIVEN APPROACH	SURGE identified individual activities through close consultation with partner city governments.	Surge's capacity dev't interventions were directly linked to application to generate specific mandated LGU, outputs, i.e. CLUP, DRRMP	This type of evaluation by CLAimDev is interesting & very comprehensive. I hope that this will be cascade to LGU level by other USAID programs since performances evaluation is a weak spot of LGUs. Anticipating a technical assistance in this area.	Other than being demand-driven, it is result-oriented	Funding agencies to consider the Cities' context and needs and not impose their agenda	
POLICY	Technical assistance and capacity enhancement in CDI Cities in the following: a.) formulation of risk-sensitive and climate resilient development plans b.) mainstreaming of disaster risks and climate change concerns in plans (i.e., the CDRA-enhanced CLUPs)	Technical assistance and capacity enhancement on streamlining of business registration and permitting, building occupancy, and fire safety certification processes, the development of electronic tax revenue assessment and collection system (e-TRACS), asset management and financial planning, and land and cadastral information management	Technical assistance and institutional capacity enhancement in: tourism network promotion through the preparation of tourism master plans, urban-rural linkages, market connectivity through the improvement of air transport facilities, the development and support of eCommerce platforms, review and drafting of laws, policies and ordinances on gender equality	Supported by existing policies	Drafted supporting legislation	
FINANCIAL CAPACITY	adequate financial capacity	Fiscal priority, there is willingness to invest	Local chief executives are willing to conduct the activities and provide the funds			
OWNERSHIP & PARTICIPATION	Technical assistance in granting of business permits to women-owned or managed enterprises	Local stakeholders recognized the responsiveness of the interventions to their needs; thus, they support and participate	The successes go beyond the local government. There needs to be a strong engagement with other sectors (i.e., CSOs, MSMEs, etc.)	The interventions of Surge made the City's leaders and Departments more reachable and opened lines of communication to many of the citizens and Businesses		
CAPACITY-BUILDING	Improved capacities of Water Service Providers with DRR and CCA mainstreaming in water safety regulations and business continuity plans in CDI Cities and Marawi City	Brought knowledge down to local government level through the establishment of Urban Development Learning Program (UDLP)	Adequate knowledge and skills	Continuous capacity-building (through courses and manuals)	The TA of USAID-SURGE on the formulation of CLUP as well as on the motivation to take environmental planners exam for local planners made impacts to LGUs	The USAID had paved the way for the final completion of the various documents which are required as a prerequisite to the implementation of the DITA. Cassava processing in Zamboanga City. The training on Cassava processing for the rural women of that barangay by the USAID led them to really do everything to comply with all the requirements for its construction right now, the group has qualified	From BPLO-PPC We thank the USAID-SURGE Program because from 21 steps, our procedure now down to 3-2 hybrid steps process, now we are targeting into 1 step bridging process Thank you for Technical Assistance
	SURGE focused on people-focused capacity-building instead of infrastructure-building	social media trainings were very effective. branding training to develop city govt website	A system on building management integrating RDANA and Fire exit management plan BPLS			
ORGANIZATION	Strengthened linkages between national government agencies (CCC, DHSUD & DOST) and local government units in development planning within the context of disaster risk and climate change	More investments through active engagement of private sector partner organizations and more active investment promotions activities	Technical assistance and institutional capacity enhancement in: a.) market access and value chain linkages b.) market expansion outside the region c.) inter-LGU collaboration d.) Establishment of business centers for women entrepreneurs e.) Compilation of government assistance to MSME's during pandemic	Partnerships with government,private sector, CSOs, etc.	During the COVID-19 pandemic, the SURGE project provided governance-related responses and other interventions by partnering with other stakeholders	for the DA PRDP Prjoect to cater for Production , construction of warehouse, purchase of hauling truck & for trading Capital	The academe contributed in the urban development planning
TECHNOLOGY	Provided digital solutions to automate the business processes	A system on building management integrating RDANA and Fire exit management plan BPLS					

Address the HINDERING FACTORS

POLITICAL DYNAMICS	Changes in political leadership in 2022, which may result in a shift of LGU priorities and derail the implementation of some PPAs identified in local plans	improved relations with the business sector may be affected by changes in city leadership				
TECHNOLOGICAL CAPACITY ISSUES	digitalization of business processes and the digital linkage of different units in the city may be affected by computers that are not powerful enough to handle the data, limited bandwidth, poor Internet connectivity, and power failures					Difficulty in measuring the totality of results/ effectiveness from the interventions
TECHNICAL CAPACITY ISSUES	re-assignment of SURGE-trained personnel to other departments	On realignment of personnel: this may be addressed by propagating the right values and interventions to maximize the human resources	lack of follow-up capacity building activities	city personnel may need the incentives and guidance to properly execute their SAMPS and SFMPs	inadequate stakeholder engagement and follow-through activities (e.g., Bohol seaweed network and PADTEC)	
STAKEHOLDER ENGAGEMENT ISSUES	inadequate stakeholder engagement and follow-through activities (e.g., Bohol seaweed network and PADTEC)					
UNCONTROLLABLE FACTORS	COVID-19 Pandemic affected how the SURGE interventions were implemented	**Uncertainty re: continuity of the implementation/ project after SURGE**				
MONITORING AND EVALUATION GAPS	On Indicators to measure the results of sub-component activities -Maybe to fine tune indicators or to shift from technical assessment to results and decision-oriented indicators -Intro/or re-intro Results Matrix (RM) early in project implementation on post-project LGU CAPDEV road maps -Suggesting to realign/complement CAPDEV interventions in the LGU Devolution Transition Plan (DTP)	On challenges of evaluting the project: You can't have a unified indicator for all cities. It should be city-specific.	Criteria on measuring resiliency			
SOCIO-CULTURAL FACTORS	Need for recognizing the culture, traditions, religions of the cities; contextualizing the project and					

What resulted out of the enabling environment?

RESILIENCE	Strengthened local capacity in urban development	Improved local climate resilient infrastructure planning, financing, and implementation	Increased access to sustainable water supply and sanitation services		
COMPETITIVENESS	Improved local revenue generation and expenditures management	Streamlined and automated business and construction permitting processes	Improved local land tenure security and land information management	Built competencies of local economic and investment promotion office and business support organization	Marawi as most competitive city in BARRM
INCLUSIVENESS	Reduced policy and regulatory barriers to productive rural-urban linkages	Reduced connectivity and information costs that inhibit the flow of goods and services	Strengthened supply chain linkages between urban and rural areas	Developed metropolitan arrangements that improve coordination and exchanges between cities and adjacent rural areas	Improved capacity for entrepreneurship among women in target areas

Insights and Reflections

Performance evaluation dissemination and learning sharings like this are enriching, hence, should be given focus and importance and should be institutionalized in local governments' programs and projects

Hi! everyone. I am Sann Ra from Cambodia. Nice to learn from everyone's expertise around how the evaluation taken place through the CLA practices.

SURGE created a legacy. Cap dev was not only on infrastructure but more importantly stays with the people

The interventions of Surge made the City's leaders and Departments more reachable and opened lines of communication to many of the citizens and Businesses

Communication which would not normally have occurred without the USAID interventions.

As an employee of the City Government of Tagbilaran under 4 mayors since 1998 (24 years) who became part of the many programs, projects, and activities, I can see the many changes in the general landscape of the City starting when USAID-SURGE entered into the scene. On a more personal note, as secretary of the Tagbilaran City Council for Culture and the Arts (TCCCA) since 1999, I am profoundly grateful for the initiatives that helped us awaken and sustain our sense of culture and pride of place that will usher us in the road towards becoming a creative city that will inspire more creative and performing artists and cultural workers and will help sustain our local tourism industry. Thank you, USAID-SURGE. -- Fiel Angeli E. Araoarao - Gabin

have a venue like conference, forum to showcase best practices and lessons learned

Marawi appreciates USAID's recognition of their culture and aligning it with the implemented interventions

The City Agriculturist Office of Puerto Princesa would like to express our gratitude for the USAID SURGE Component 3 and Program Coordinator for making us a part of the program and our learnings will be used to continually improve our engagement with our agriculture industry stakeholders.

Unique value addition of SURGE since it is not a "vacuumed" activity: SURGE made USAID visible at the LGU level -Doc Nic

Agree. Also it prodded LGUs to review their own processes and improve it

On Sustainability SURGE facilatated the conduct of the review session for enviromental planning exam of local planners & othe patne agencies in Zamboanga City _ creation of separate offices for building official & architecture in Iloilo City

adopt SURGE's city-sharing fora